BARRON'S

MUTUAL FUND PROFILE

This \$1.2 Billion Stock Fund Is Up More Than 40% in 2020. Here's How.

By Sarah Max

Alex Umansky moved from the former Soviet Union to New York in 1987, two months before Black Monday wiped out 22% of stock market value in a single day. The event left a lasting impression on the 17-year-old, though he scarcely knew what the stock market was at that time. "I really wanted to be a lawyer, but I didn't speak any English," says Umansky, who left the former Soviet Union as a Jewish refugee and had one year to learn English in the U.S. before going to college. "My family told me that I should either be a computer programmer or a finance guy."

He did both, getting his bachelors in finance, information systems, and mathematics on a scholarship from New York University. In his junior year, Morgan Stanley recruited him to be an analyst, and by the time the next big market crash happened—the dot-come debacle—he was managing a technology-focused fund. "I learned the lesson that I never want to be pigeonholed into a single sector," he says. "There's just nowhere to hide."

Roughly three decades later, Umansky's English is excellent—as is his record as manager of the \$1.2 billion Baron Global Advantage fund (ticker: BGAFX), which has returned an average of about 22% a year over the past five years, better than 99% of its world large stock peers.

The fund is up 41% so far in 2020 through Tuesday, but Umansky cautions that market volatility won't be over until the Covid-19 crisis ends. That said, the fund's showing this year isn't because of any single stock. Rather, the kinds of companies he favors—unique businesses with sustain-



Alex Umansky manages the \$1.2 billion Baron Global Advantage fund. Photograph by Tonie Thilesen

able competitive advantages and very large addressable markets—are well positioned for the realities of a Covid-19 world. "The pandemic has accelerated adoption of the kinds of technology and services that are disrupting their industries," he says. "The reason we've done well is that we identified this disruption early."

Umansky, now 49, had no plans to leave Morgan Stanley, where he was happily managing several prominent diversified growth funds. "What happened? Ron Baron happened," he says, referring to the legendary investor and charismatic founder of New York-based Baron Capital. "He is one of the nicest guys you'll ever meet, and he doesn't take no for an answer." In 2011, Umansky capitulated to Baron's persistence and in 2012 launched the Baron Global Advantage fund, which can invest in any size company, anywhere in the world. "We designed this fund to focus on big ideas," says Umansky.

A classic example of a big-idea company is Amazon.com (AMZN), which the fund has owned since its 2012 inception. While the e-commerce goliath is hardly a surprise in the category of disruption, the

(over please)

Baron Global Advantage

	1-Yr	3-Yr	5-Yr
BGAFX	45.8%	30.1%	22.2%
MSCI ACWI	5.7	7.0	7.6
Top 10 Holdings Company / Ticker	% of Assets		
Alibaba Group Holding / BABA		6.3%	
Amazon.com / AMZN		6.0	
Facebook / FB		4.0	
Wix.com / WIX		3.2	
MercadoLibre / MELI		3.0	
TAL Education Group / TAL		2.9	
GDS Holdings / GDS		2.8	
Splunk / SPLK		2.7	
Twilio / TWLO		2.6	
Veeva Systems / VEEV		2.6	
Total		36.1%	

Note: Holdings as of June 30. Returns through July 28; three- and five-year returns are annualized.

company continues to impress Umansky with its ability to turn seemingly far-fetched ideas into new channels for growth. "When Amazon first opened its platform to third-party sellers, everyone thought it was crazy, because it was essentially opening doors for its competition," he says. Today, third-party sellers are more than half of Amazon's e-commerce business and have made the platform even more ubiquitous. Meanwhile, Amazon Web Services is the undisputed leader in cloud computing, and even hosts one of its competitors, Netflix (NFLX).

When it comes to disrupting advertising,

Alphabet (GOOGL) and Facebook (FB) are big ideas, he says of two long-term holdings. "Twenty-five years ago, all advertising was analog, and now 50% of total advertising budgets in the world are [for the] digital form," he says.

This theme of digital disruption is common across industries, including health care, banking, agriculture, and transportation. "The Industrial Revolution was about economies of scale, and the digital revolution is about economies of networks," he says. "Big ideas are often platform businesses that can build ecosystems that incentivize or force competition and other businesses to plug in and co-create value."

That explains cloud computing's strong presence in the portfolio. In 2019, only 5% of global computing happened in the cloud, Umansky says, but share is growing exponentially, particularly in light of Covid-19 and the surge in remote workers. "We're very early in the penetration curve, but we think the final number is going to be over 90% of workloads."

One way to ride the growth of cloud computing is via high-performance data centers. GDS Holdings (GDS) is the largest in China, with such clients as Alibaba Group Holding (BABA), Tencent Holdings (TCEHY), and Baidu (BIDU). "This is a pure play off the growth of cloud computing, only without having to predict the winner," says Umansky of the stock, which the fund has held since early 2019.

The same can be said of Illumina (ILMN), which is the leading developer of tools used to sequence genomes. The fund

invested in the company in 2012, when it had a market capitalization of \$3 billion and sequencing a single human genome took weeks and cost hundreds of thousands of dollars. "Today, it costs less than \$1,000 and takes less than 24 hours," says Umansky. Illumina now has a market value of \$58 billion, but he says there's plenty of runway for growth, as less than a tenth of a percent of humans have been sequenced. "When the cost is low enough, every single newborn baby will get its genome sequenced," he says.

It isn't enough for companies to epitomize a big idea. They must also pass scrutiny on quality factors, including the strength of their balance sheets and management. For those reasons, one notable big idea—Tesla (TSLA)—is absent from this concentrated fund. In a departure from other managers at Baron Funds, which is a top 10 shareholder of Tesla, Umansky sold the stock late last year. It has tripled in value so far in 2020, bewildering much of Wall Street.

"I have no doubt that they have the winning technology, but I was uneasy with the balance sheet" and CEO Elon Musk's behavior, says Umansky. When he decided to sell, Baron said he was making the biggest mistake of his career. "That appears to be the case," Umansky says, adding that Tesla is a much stronger company today than it was a year ago. "But this is a high-conviction fund, and as the fiduciary, I need to have high conviction about every single holding."

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Baron Global Advantage Fund's annualized returns for the Institutional Shares as of June 30, 2020: 1-year, 45.91%; 3-years, 31.02%; 5-years, 21.21%; Since inception (4/30/2012), 18.34%. The annual expense ratio for the Institutional Shares as of December 31, 2019 was 1.00%, but the net annual expense ratio was 0.90% (net of the Adviser's fee waivers).

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The Fund's 3 and 5-year historical performance was impacted by gains from IPOs and/or secondary offerings, and there is no guarantee that these results can be repeated or that the Fund's level of participation in IPOs and secondary offerings will be the same in the future.

Portfolio holdings as a percentage of net assets as of June 30, 2020 for securities mentioned are as follows: Amazon.com, Inc. -6.0%, Alphabet Inc. -2.1%, Facebook, Inc. -4.0%, GDS Holdings Limited -2.8%, Alibaba Group Holding Limited -6.3%, Illumina, Inc. -2.4%.

As of June 30, 2020, Baron Global Advantage Fund did not hold shares of Netflix, Inc., Tencent Holdings Limited, Baidu, Inc., or Tesla, Inc.

Portfolio holdings are subject to change. Current and future portfolio holdings are subject to risk.

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